



NIGERIAN ARMY RESOURCE CENTRE

COURSE BROCHURE





NIGERIAN ARMY RESOURCE CENTRE



NARC E-LEARNING CENTRE

- Can be used as a mini CBT Centre
- High speed internet facility
- Has a seating capacity of 30 persons
- Secured environment

FOR MORE ENQUIRIES CONTACT:

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"To become a leading think-tank and Centre of Excellence with capacity to conduct research, advance knowledge and proffer solutions to issues of defence, security and sustainable development"

"To provide research-based solutions to defence and security issues while enhancing human resource development."



Core Values



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STRATEGIC MANAGEMENT AND POLICY STUDIES COURSE

The Strategic Management and Policy Studies Course (SMPSC) is designed to provide higher-level professional education for senior officers of the Nigerian Army, other sister Services, para-military agencies and Ministries, Departments and Agencies (MDAs). This is aimed at keeping pace with the contemporary security challenges confronting Nigeria and the changing nature of the threats which have made it imperative for senior military officers and their counterparts from MDAs to acquire requisite skills and knowledge to appreciate and confront the 21st Century security challenges. The course is designed to serve those in service as well as any transiting to retirement. On successful completion of the SMPSC, participants would be awarded Master's Degree in SMPS by the Nigerian Defence Academy (NDA).

OBJECTIVES

- To expose participants to a deeper appreciation of the relationship between public policy and public problems.
- To familiarize participants with the environment of public policy, and the relationship between public policy, public administration and national development.
- To stimulate participants' capacity in policy analysis, argumentation and evaluation.
- To consolidate participants' capacity in constructive policy engagement in all environments they find

themselves.

- To introduce participants to contemporary principles of self and people management, change management and conflict resolution.
- To enhance strategic leadership, critical thinking and effective communication skills.
- To expose participants to the concept of entrepreneurship, nature of business environment and the required skills for effective start-ups.
- To intimate participants with government interventions in

terms of policy framework for promoting entrepreneurship development.

- To build participants' capacity for developing business plan that is executable and bankable, right from opportunity finding to idea generation, market validation and risk management.
- To imbue participants with the skills required for wealth creation, growth and sustainability.
- To equip participants with the ability to decipher the nexus between theory and practice in policy and management.

COURSE CONTENT

- Strategy Formation and Execution
- Public Policy Process
- Conflict Management
- Communication Strategy / Information Security
- Critical Thinking and Emotional Intelligence
- Research Methodology
- Psychology
- Entrepreneurship
- Emerging Issues

RESOURCE PERSONS

The SMPSC was comprehensively designed to meet the needs of the NA, Sister Services and other course participants from other agencies both in service and post-service life. To achieve this, the Course modules are delivered by seasoned resource persons drawn from NARC, NDA, tertiary institutions, research centres and professional consultancy firms. Thus, the Course content and delivery have met the Benchmarks of Minimum Academic Standards (BMAS) of National University Commission and the requirements of other professional regulatory institutions.

METHODOLOGY

The SMPSC is delivered through a combination of lectures, case studies, simulations, group exercises, research project, outdoor exercises and study tours within and outside Nigeria.

COURSE DURATION

The course duration is 11 months (September – July every year).

TARGET AUDIENCE

The target audience are senior officers (Colonels and above and equivalents) of the Nigerian Army, Nigerian Navy, Nigerian Air Force, para-military agencies including DSS, NCS, NIS, FRSC, NPS, NSCDC as well as senior staff of MDAs.

COURSE FEE

N2,412,500.00 per participant
(exclusive the cost of foreign study tours).



BASIC ONLINE LEADERSHIP^{AND} MANAGEMENT COURSE



The NARC Basic Online Leadership and Management Course was introduced for subalterns that require years of experience to qualify for membership of their professional bodies. It is also meant for those whose areas of specialisation have no existing professional bodies. As the name implies, the Basic Leadership and Management Course is designed to introduce the participants to the fundamentals of leadership and management as junior officers.

OBJECTIVES

- To build capacity towards a better understanding of the difference between leadership and management and how to effectively combine them to achieve results.
- To create better understanding on how to use different leadership styles at different situations and how to inspire and motivate subordinates in the workplace and combat situations.
- To broaden participants' understanding and awareness of emotional intelligence and how it will impact on their performance as leaders as well as subordinates.
- To build the capacity of participants to recognize the different types and causes of

conflicts in work setting and operational environment and how to apply the relevant strategies to manage them.

COURSE CONTENT

The course consists of 5 modules which are undertaken online after verification of payments. The modules are:

- Module I: Introduction to Leadership.
- Module II: Fundamentals of Leadership.
- Module III: Emotional Intelligence as a Leadership Tool.
- Module IV: Leadership and Conflict Management.
- Module V: Effective Leadership Communication.

METHODOLOGY

The course is self-administered and undertaken online by participants. To ensure easy understanding and participation, the following are step by step procedure for participants for the On-Line Leadership and Management:

- Visit www.narcsol.com or www.narc.org.ng.
- Click the icon for registration.
- Fill the provided form to register for the course.
- Click the “Basic Leadership and Management Course for NA Officers” to enrol.
- A payment page would be displayed for the payment of the course fee of Forty Thousand Naira only (N40,000.00) for non-NARC members while Thirty Thousand Naira only (N30,000.00) for NARC registered members.
- Make payment online using any Bank ATM debit cards or credits cards by carefully following the instructions.
- After payment, the participant will immediately be redirected to the course for commencement of the course for a period of 2 weeks.
- On successful completion of the course at the expiration of 2 weeks, participant will be allowed to write the examination online. The examination is 100 multiple choice questions using the format of Computer Based Test (CBT). The maximum time allowed for the examination is one hour.
- After examinations, NARC will

be able to see the details (marks scored) of the examination written by participant, including the analysis and thereafter a Certificate of Participation will be generated and forwarded to both the participant and appropriate superior authority for further action.

TARGET AUDIENCE

The Basic Leadership and Management Course is targeted at subalterns that required years of experience to qualify for membership of their professional bodies.

RESOURCE PERSONS

The course is self-administered and accessible online. The course is delivered via NARC Learning Management System (LMS) and can be accessed from anywhere at any time of the day to ensure affordability, accessibility and comfort.

COURSE DURATION

The course duration is usually one month within which all qualified participants are expected to log into the portal, undergo the course, write the exam and submit their answers on or before the deadline when the portal will be closed. Additionally, allowable period to study the course material is 2 weeks before the examination commences.

COURSE FEE

The Course Fee is **Forty Thousand (N40,000.00)** only for non-members of NARC and **Thirty Thousand (N30,000.00)** only for members per participant.

HUMAN RESOURCE MANAGEMENT



Human resource management involves strategic approach to the effective management of people in an organization, so that they help the business to gain a competitive advantage. This course explains the concept of recruitment and selection and the approach through which an organization can utilize the manpower, not only for the benefit of the organization but for the growth, development and self-satisfaction of the employees.

OBJECTIVES

- To build capacity to conduct adequate and credible recruitment and selection processes, select the right work force, and guide them towards aligning with the organizational goals and vision.
- To develop the ability to identify the strengths and weaknesses of different individuals in an organization in a bid to get the best out of them to achieve organizational goals.
- To build the capacity to harness the human resource of an organization in a bid to develop them for the benefit of both the individual and the organization.
- To equip participants with the capacity to handle conflicts in the workplace.
- To equip participants with knowledge on how to give employees a sense of pride and dignity in working for an organization.
- To develop the participants' understanding on strengthening and enhancing the productivity of an organization through its workforce.

METHODOLOGY

The course is delivered using a combination of lectures, case studies, simulations and group exercises.

COURSE CONTENT

- The recruitment and selection process.
- Succession planning and career path development.
- Organizational Structure.
- Disciplinary measures and dispute resolution in public service.
- Time management and personal effectiveness.
- Conducting performance appraisals.
- Effective presentation skills and confidence building.
- Fundamentals of organizational people management.

TARGET AUDIENCE

Heads of organizations, directors, managers, business owners, military and paramilitary commanders, Heads of departments and units, public administrators, leaders at any level and the general public.

RESOURCE PERSONS

The Human Resource Management Course is facilitated by a team of skilled scholars and mentors drawn from the academia and professional managers from diverse backgrounds, including the Development Specs Academy, FNI Management and Accounting Services and NARC.

COURSE DURATION

The duration of the course is 5 days.

COURSE FEE

N80,000 per participant

VECTOR
RACT GRAPHICS
CKGROUND

LANGUAGES COURSE



The NARC Languages Programme was introduced for the realisation of the NA Language Policy. Personnel are expected to be proficient in all the 3 indigenous languages (Igbo, Yoruba and Hausa) in Nigeria and other foreign languages that are necessary to enhance their operational efficiency and capabilities, both locally and internationally.

OBJECTIVES

- To support the realisation of the Nigerian Army Language Policy.
- To overcome language barriers faced by troops deployed in military operations.
- To assist personnel to achieve proficiency in Nigerian Indigenous languages besides their mother tongues.
- To assist personnel in fostering peace and unity by breaking language barriers.
- To place personnel at a vantage position to better understand the Nigerian people, culture and tradition.
- To foster synergy which will enhance intelligence gathering and confidence building.
- To enhance civil-military relationship.

COURSE CONTENT

The languages taught under the aegis of the NARC Languages Programme are divided into 2; indigenous and foreign languages. The indigenous languages are Igbo, Hausa and Yoruba while the foreign languages are French, German, English, Spanish, Chinese, Hindi, Arabic and Swahili among others.

The content of each language course includes:

- Introduction, history and origin of language of study.

- Greetings.
- Introduction to alphabets and word formation.
- Simple sentence construction.
- Numbering and time.
- Introduction of parts of speech.
- Simple instructions and command.
- Negotiations.
- Word and sentence translation.
- Gastronomy.
- Proverbs.

METHODOLOGY

The NARC Language Programme is delivered using lecture methods and combination of approaches such as presentations, photo stories, video clips, radio audio and small group work as well as practical outdoor exercises outside the lecture halls. This combination is to accelerate the ability to speak, read and write in the languages being taught. The exercises are to give participants the opportunity to engage in real life interactions with native speakers of the languages learned in the market context.

COURSE DURATION

The NARC Language Programme is scheduled for 4 hours per day for a period of one-month (4 weeks) for each language course and will be conducted quarterly. However, participants of the indigenous languages are expected to concurrently study 2 out of the 3 languages for a period of 8 weeks before graduation.

TARGET AUDIENCE

The NARC language Programme is designed for personnel that are interested in improving their language skills and also to enhance their operational career capabilities. The main targeted audience are military and paramilitary security agencies.

RESOURCE PERSONS

The resource persons are facilitated by Laclic Services Ltd, whose responsibility is to provide the content and undertake delivery of same. The facilitators also have packaged the contents of each language into manuals/handouts and soft copy materials which are issued to participants at the inception of the course.

COURSE FEE

**N180,000.00 only per participant
for 2 of the indigenous languages.**

**N90,000.00 only per participant
for each foreign language.**

COMMUNICATION SKILLS **FOR** MANAGERS



Leaders and managers mostly conduct their daily activities using effective communication to influence others to carry out tasks, implement change and share ideas. This course addresses the skills and strategies needed for effective communication and influencing those in the operating environment.

OBJECTIVES

- To explain and apply different communication styles and techniques.
- To enhance the ability to identify and deploy different weapons of influence in leadership communication.
- To identify and practice preparation techniques for influencing others through effective communication.
- To contextualize the impact of influential communication within the organization and practice the skills for influencing others
- To have a greater self-awareness of when to use different influencing-enhancing styles in communication.

COURSE CONTENT

- The four stages of Influence – the Influence Grid.
- Stakeholder mapping/Values, Culture, Context.
- Influencing objective and styles.
- VAK – Lead representational systems.
- Influencing strategies – Cialdini's Weapons of Influence.
- Possible resistance through influencing.
- Practical applications.

METHODOLOGY

The course is delivered using a combination of lectures, case studies, simulations and small group exercises.

TARGET AUDIENCE

Heads of organizations, directors, managers, business owners, military and paramilitary commanders, Heads of departments and units, public administrators, leaders at any level and the general public.

RESOURCE PERSONS

The Communicating and Influencing Skills Course is facilitated by a team of skilled mentors drawn from the academia, industry practitioners and professional managers from diverse backgrounds, including the Development Specs Academy and NARC.

COURSE DURATION

The duration of the course is 5 days.

COURSE FEE

N60,000 per participant

WORK ETHICS AND ORGANIZATIONAL PERFORMANCE



Work ethics and organizational performance are closely related. The attitudes of staff to their duties and responsibilities have major effects on organizational productivity. This course seeks to build the capacity of participants to achieve high work ethics and productivity.

OBJECTIVES

- To deepen the understanding of work ethics and productivity.
- To Enhance the knowledge of work ethics and organizational performance.
- To emphasize the importance of positive mind-set in a workplace.
- To implement ethics and productivity policies and practices geared towards higher performance.

COURSE CONTENT

- Concepts of ethics and productivity.
- Organizing and Managing the workplace.
- Target Setting.
- Organizational goals and objectives.
- Value-based Leadership.
- Effective Communication and Interpersonal Relations Skills.
- Organizational culture and ethics.
- Motivating Employees.
- Information Security.

METHODOLOGY

The course is delivered using a combination of lectures, case studies, simulations and small group exercises.

TARGET AUDIENCE

The target audience for this course includes all cadres of people in the Armed Forces, para-military and corporate organisations, including HR and administrative staff, supervisors, clerical staff, finance and accounts staff, media and computer operators and risk assessors. Others are Managers, Asst/Deputy Directors and Directors.

RESOURCE PERSONS

The Work Ethics and Organizational Performance Course is facilitated by a team of skilled mentors drawn from the academia, industry practitioners and professional managers from diverse backgrounds, including the Development Specs Academy, Mavenhives Consultancy, Brain Connect Associates and NARC.

COURSE DURATION

The duration of the course is 4 days.

COURSE FEE

N75,000 per participant

PROJECT MANAGEMENT



Project Management deals with the application of knowledge, skills, tools and techniques to produce a complete project which complies with the objectives of a client. This course enhances knowledge in initiating, planning, executing, controlling, and closing of the work of a team to achieve specific goals and meet specific success criteria at a specified time.

OBJECTIVES

- To build the capacity to plan, initiate, execute, control and close projects.
- To build capacity to develop plan for project time management.
- To develop participants' capacity to identify organizational influences and project life cycle.

COURSE CONTENT

Project Management Framework.
Project Integration Management.
Project Scope Assessment and Management.
Project Schedule Management.
Project Cost Management.
Project Quality Management.
Project Resource Management.
Project Communication Management.
Project Risk Management.
Project Procurement Management.
Project Stakeholder Management.

METHODOLOGY

The course is delivered using a combination of lectures, case studies, simulations and small group exercises.

TARGET AUDIENCE

Project Managers, Project Team Leaders/Project Engineers, Contract Managers, Project Specialists and Support Staff, Line and Resource managers, as well as those preparing to take up these roles.

RESOURCE PERSONS

The Project Management Course is facilitated by a team of skilled mentors drawn from the academia and professional managers from diverse backgrounds, including the Development Specs Academy, FNI Management and Accounting Services and NARC.

COURSE DURATION

The duration of the course is 5 days.

COURSE FEE

N100,000 per participant

ONLINE JUNIOR LEADERSHIP AND MANAGEMENT TRAINING FOR SENIOR NON-COMMISSIONED OFFICERS



One of the key factors identified for operational and enterprise failures among non-commissioned officers in and out of service was lack of leadership and management training. In order to address the identified, gap the NARC introduce a personal and career development course for Senior Non-Commissioned Officers to enhance their performance in the field and outside the service. The training is delivered online through the NARC Learning Management System (LMS) which can be accessed from anywhere at any time of the day. This is to ensure accessibility, convenience and affordability for the targeted audience.

OBJECTIVES

- To prepare SNCOs to take higher responsibilities within and outside the system.
- To help SNCOs effectively manage the men under them.
- To help SNCOs enhance their operational capacity in line with modern trend in the battlefield.
- To improve SNCOs IT, communication and negotiation skills.
- To equip SNCOs adequately for life after service as the skills and certificate acquired will also be useful in post service life.
- This training will qualify the SNCOs for NARC Associate Membership status with associated benefits.

TARGET AUDIENCE

The online course is voluntary and open to all SNCOs of the NA and sister Services.

COURSE CONTENT

The Online course package will cover the following areas:

- Leadership and management.
- Administrative/Management Principles.
- Application of Business principles and process.
- Security Management.
- Critical Thinking.
- Negotiations and Communication skills.

METHODOLOGY

The course content is easily accessible online to participants. The following are step by step procedure for the online Junior Leadership and Management Course for the Senior Non-Commissioned Officers:

- Visit www.narcsol.com or www.narc.org.ng.
- Click the icon for registration.

- Fill the provided form to register for the course.
- Click the “Senior Non-Commissioned Officers Course” to enrol.
- A payment page would be displayed for the payment of the course fee of Fifteen Thousand Naira only (N15,000.00) only.
- Make payment online using any Bank ATM debit cards or credits cards by carefully following the instructions.
- After payment, the participant will immediately be redirected to the course for commencement of the course for a period of 2 weeks.
- On successful completion of the course at the expiration of 2 weeks, participant will be allowed to write the examination online. The examination is 100 multiple choice questions using the format of Computer Based Test (CBT). The maximum time allowed for the examination is one hour.
- After examinations, a certificate of participation will be generated for the successful participants.

RESOURCE PERSONS

The course is self-administered and accessed on-line. The course is delivered via NARC LMS which can be accessed from anywhere at any time of the day to ensure affordability, accessibility and comfort.

COURSE DURATION

The course duration is usually one month within which all qualified participants are expected to log into the portal, undergo the course, write the exam and submit their answers on or before the deadline when the portal will be closed. Additionally, allowable period to study the course material is 2 weeks before the examination commences.

COURSE FEE

N15,000.00 only per participant

CONFLICT MANAGEMENT AND ALTERNATIVE DISPUTE RESOLUTION COURSE



The course seeks to examine and provide participants with the requisite skills for building and sustaining relationships, promote peace and assure a robust Civil-Military-Relation in the system. It introduces the core principles of effective communication, negotiation, mediation and arbitration and also offers basic skills and techniques for effective conflict management.

OBJECTIVES:

- To imbibe effective communication skills and dynamics for resolving contemporary conflict/disputes.
- To develop participants' mediation capacity and humour for effective conflict management.
- To equip participants with creative ability and optimism to manage information and conflict situation.
- To create conscious awareness on conflict situations and information sharing mechanisms.
- To understand basic legal position relating to amicable conflict management and dispute resolution.

COURSE CONTENT:

The Conflict Management and Dispute Resolution Course will cover the following areas:

- Communication skills.
- Dynamic Leadership.
- Emotional Intelligence.
- Conflict Management Theories.
- Dispute Resolution Mechanism.
- Social Values and Justice.

METHODOLOGY:

The course is delivered using combination of lectures, case studies, simulations and group exercises.

TARGET AUDIENCE:

The target audience for the course includes Supervisors, Managers, Asst Directors/Deputy Directors/Directors, Team Leaders, Senior HR and Administrative Staff, Senior Operations and Logistics Staff, Commanding Officers and Commanders, as well as Risk Managers.

RESOURCE PERSONS:

The Conflict Management and Alternate Dispute Resolution Course is facilitated by a team of skilled scholars and mentors drawn from professional managers from diverse backgrounds, including the Mediation Training Institute and NARC.

COURSE DURATION:

The duration of the course is 5 days.

COURSE FEE:

N120,000 per participant

CRITICAL THINKING AND ADAPTIVE LEADERSHIP COURSE



Contemporary issues have become more complex in nature and scope. Normal capabilities and skills are no longer adequate to match some of these challenges. It has therefore become expedient to shift focus to neuro-capability and mental productivity. The course seeks to equip participants with new knowledge and skills to enable them respond to ever-changing situations in a timely manner.

OBJECTIVES

- To create an understanding of ideas generation and problem solving.
- To share ideas on adaptive leadership.
- To equip participants with the capacity to manage pressure and conflict.
- To create awareness on information security.
- To share ideas on intelligent communication skills.

COURSE CONTENT

- Critical Thinking.
- Adaptive Leadership.
- Conflict Management.
- Information Security.
- Communication Skills.
- Social Accountability and Justice.
- Emotional Intelligence.

METHODOLOGY

The course is delivered using a combination of lectures, case studies and small group exercises.

TARGET AUDIENCE

The target audience for the course includes Supervisors, Managers, Asst Directors/Deputy Directors/Directors, Team Leaders, Senior HR and Administrative Staff, Senior Operations and Logistics Staff, Commanding Officers and Commanders, as well as Risk Managers.

RESOURCE PERSONS

The Critical Thinking and Adaptive Leadership Course is facilitated by a team of skilled mentors drawn from the academia, industry practitioners and professional managers from diverse backgrounds, including the Maventhives Consultancy, Management and Accounting Services, Abuja School of Social and Political Thought and the Nigerian Army Resource Centre.

COURSE DURATION

The duration of the course is 5 days.

COURSE FEE

N100,000 per participant

LEADERSHIP SKILLS DEVELOPMENT COURSE



Many contemporary operational, administrative and logistics challenges require creative ways to handle them particularly for the junior and mid-level cadre offices and soldiers in some unique situations and environment. The knowledge of critical thinking, emotional intelligence and mentorship becomes very critical in preparing junior and mid-cadre level officers as tactical or acting operational level commanders with the sufficient capacity to handle the ever dynamic challenges with the essential leadership skills needed for appropriate decision making for the overall benefit of the system. Elements of the programme can also be tailored to meet the requirements of soldiers of specific ranks.

OBJECTIVES

- To increase creativity and critical thinking skills amongst participants for optimal performance.
- To improve adaptation to the constantly changing environment.
- To introduce adaptive leadership for creative change.
- To develop emotional intelligence for the achievement of results.
- To enable participants particularly junior officers understand the significance of mentorship for successful career development of mentees in the NA.

COURSE MODULES

The Junior/Mid-Cadre Officers' Leadership Skills Education programme will cover the following modules:

- Critical Thinking.
- Emotional Intelligence.
- Leadership (junior and mid-level).
- Entrepreneurship.
- Mentorship.

METHODOLOGY

The course is delivered using a combination of lectures, case studies, simulations and small group exercises.

TARGET AUDIENCE

It is envisaged that both officers and soldiers of the NA would take part in the programmed. Three categories of participants have been proposed as follows:

- a. **Middle Cadre.** Maj – Col.
- b. **Junior Cadre.** 2Lt – Capt.
- c. **Soldier.** Cpt – AWO

COURSE DURATION

The course is proposed for 10 working days at the rate of 2 days per module.

COURSE FEE

The Course Fee is **N150,000.00** per participant.

RESOURCE PERSONS

The Leadership Skills Development Course is facilitated by a team of skilled mentors drawn from the academia, industry practitioners and professional managers from diverse backgrounds, including the Development Specs Academy, ElisNelson EPP Resourcery and NARC.

CONDUCT OPTIONS

The programme could be altered to meet the needs and requirements of any organisation desirous of its conduct. The duration could also be redefined to suit the purpose of our client.

LEADERSHIP AWARENESS COURSE FOR SNCOs



This course is structured to cover leadership framework, practices in peace and crisis of war situations, challenges of leadership, military justice system and ethics, culture and tradition of the NA. This modular programme has been developed to train and equip SNCOs of the NA with relevant leadership essentials to awaken them to their responsibility for them to lead effectively and bridge the obvious gap in the system especially while operating in a joint environment. It could also be tailored to meet the requirements of those within specific brackets in their agencies and organisations.

OBJECTIVES

- To enhance leadership values and competences among participants for optimal performance.
- To improve critical thinking and sound decision making ability in a dynamic and evolving environment.
- To build capacity and ability to address military leadership challenges in a joint environment.
- To understand the norms of military justice system as obtainable in the Armed Forces Act CAP A20 and the 1999 Constitution of the Federal Republic of Nigeria.
- To develop sound ethical values in tandem with the culture and tradition of the NA for enhance discipline and professionalism.

COURSE MODULES

The Leadership Awareness and Development Programme will cover the following modules:

Leadership Framework.

Practices in Peace and Crisis or War and Decision.

Challenges of Leadership.

Military Justice System.

Ethics, Culture and Tradition of the NA.

METHODOLOGY

The course is delivered using a combination of lectures, case studies, simulations and small group exercises.

CONDUCT OPTIONS

The programme could be altered to meet the needs and requirements of any organisation desirous of its conduct. The duration could also be redefined to suit the purpose of our client.

COURSE DURATION

The duration of the course is 5 days.

RESOURCE PERSONS

The Leadership Awareness Course for SNCOs is facilitated by a team of skilled mentors drawn from the academia and professional managers from diverse backgrounds, including the GOTNI Leadership Institute and NARC.

COURSE FEE

N75,000 per participant

COLLABORATIONS AND LINKAGES

LOCAL PARTNERS

THE NATIONAL DEFENCE COLLEGE



NIGERIAN DEFENCE ACADEMY



UNIVERSITY OF IBADAN



**Institute for Peace and Conflict Resolution
Abuja**



**NATIONAL INSTITUTE FOR
POLICY AND STRATEGIC
STUDIES, KURU
(NIPSS)**

COLLABORATIONS AND LINKAGES

INTERNATIONAL PARTNERS



Development, Concepts & Doctrine Centre (DCDC)



To provide the intellectual bases that inform coherent decisions in Defence Policy, Capability Development and operations, both now and into the future



HARVARD
Kennedy
School



C O N T A C T

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📘 **nigerianarmyresourcecentre**

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